

# Specialty Property and Casualty Insurance

Investor Presentation

May 24, 2023

#### **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



## A History Dating Back 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Over **50%** of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent Specialty P&C Combined Ratio

7.4%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2022 10 years

Consecutive years under 94%



Overall Specialty P&C combined ratio of 87.2% for the twelve months ended December 31, 2022

### **Top Tier Specialty Property & Casualty Insurer**



Our values form the foundation of our business, shape our priorities, and set our expectations for how we conduct our business, service our customers and interact with each other.





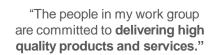
## **2022 Employee Survey Highlights**

#### **PROUD TO BE BEST IN CLASS**





"I understand how my job contributes to the organization's strategy and goals."



94%

**FAVORABLE** 

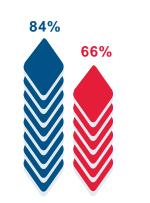
Be here. Be great.





organization as a **good place to** work."

#### HOW WE STACK UP



"I receive **clear and regular feedback** on how well I do my work."



"The organization supports me in achieving a **balance between my work life and my personal life.**" "The organization shows care and concern for its employees."

90%

72%

OUR COMPANY HIGH PERFORMING COMPANIES\*

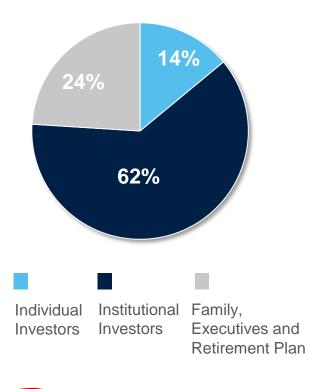
\* High Performing (Norm) – Average survey scores from 50 top performing organizations with over 320,000 employees (based on financial performance versus peers, and high employee engagement and enablement).



Source: Employee opinion survey and benchmark data is provided by our survey vendor, Korn Ferry.

### **Strategic Alignment of Interests for Optimal Results**

#### Significant Ownership by Management



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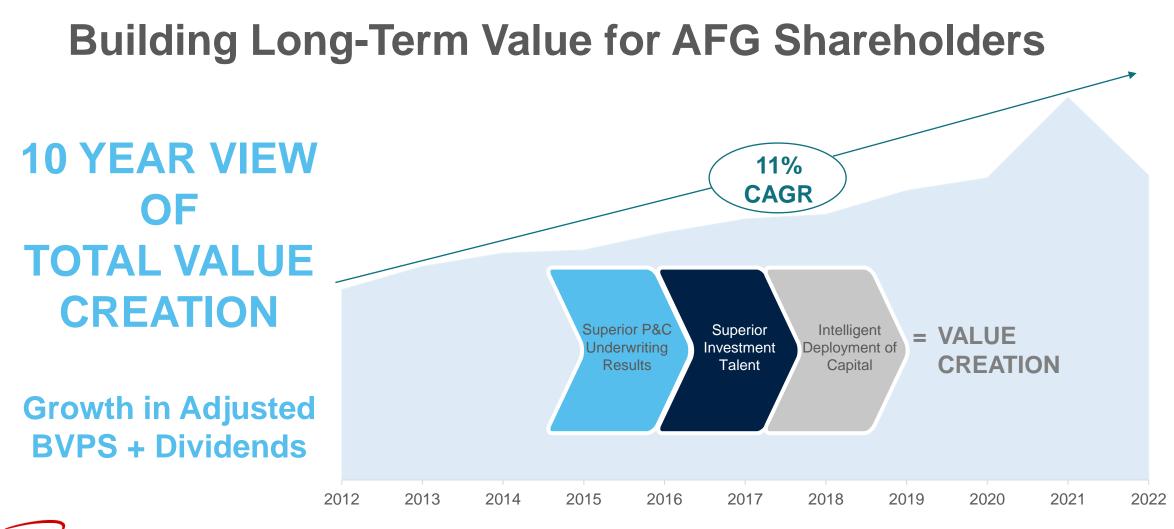
- Annual awards
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
  - 5-year measurement period based on AY COR targets derived from ROE thresholds
  - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

#### **Profit Sharing for Employees**

 Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents



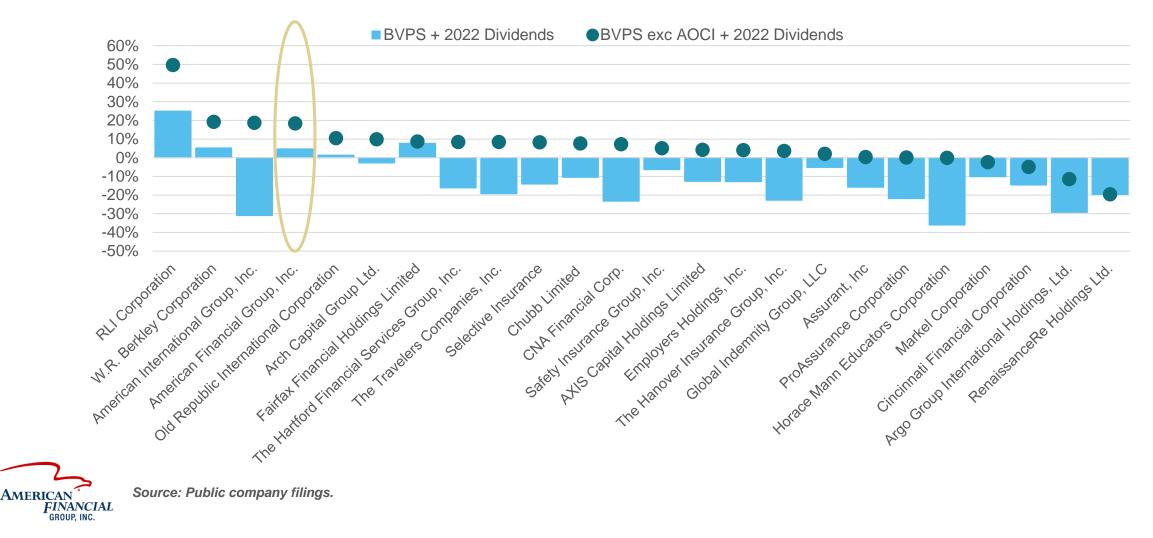
- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business



America

Adjusted Book Value excludes unrealized gains and losses related to fixed maturities.

#### **Total Value Creation: Twelve Months Ended December 31, 2022**



#### Focusing on What We Know Best

GROUP, INC.

Sale of Commerci Lines Divis		IPO of Infi Property a Casualty; personal a business	and exit	Acquired minority shares of Americar Financial Resource	Great		Start-up of F Sector Divis Sale of Med supplement critical illnes businesses	ion licare &	Acquisition Summit Ho Southeast, Start-up of Aviation Di Acquisition Public Sec renewal rig	Inc. vision of tor	Acquired remaining of NATL shares no owned by Start-up of El Aguila Specialty Division	ot AFG of	Start-up of Accident & Health Business Acquired A Financial paratransit business	tlas	Acquisitic Verikai, I Sale of Annuity Business	nc.	Announced acquisition of Crop Risk Services from AIG - expected closing 3Q 2023
1998	2000 Start-up of Financial Institution Services	2003	2005 Acquisition of Farmer's Cra Insurance Alliance IPO of Natio Interstate Corporation	of op mal	2008 Acquisitions of Strategic Comp & Marketform Group Ltd. Start-up of Environmental Division	2010 Acquisition of Vanliner	2012	2013 Start-up of Profession Liability Di	al	2015 Sale of long term care business Start-up of 0 American's Singapore branch Start-up of 1 Liability Divis	g- Great M&A	2018 Acquired T Owner Me Insurance (TOMIC) b Acquired A Insurance Services Ir (ABAIS)	mbers Company usiness BA	2020 Sale of N exit from market		2022 Start-up Medical Loss Bu	Stop
Americ					Start-Ups	s 🗖 Acq	uisitions		ispositions								10

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#### **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering longterm value to our customers, employees and investors.

# PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)

**Commercial Automobile** 

**Commercial Property** 

Crop

Equine Mortality

Inland and Ocean Marine

#### SPECIALTY CASUALTY

Cyber Risk

**Excess and Surplus** 

Executive and Professional Liability

General Liability

M&A Liability

**Public Entities** 

Targeted Programs

Umbrella and Excess Liability

Workers' Compensation



Fidelity / Crime

Financial Institution Services

Lease and Loan Services

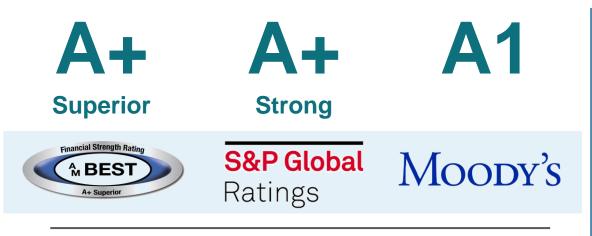
Surety

Trade Credit





### **Great American Insurance Company's Ratings**



Diversified product offerings in niche markets Consistent, solid underwriting results Strong market positions Strong capitalization Low catastrophe risk profile

# The Numbers Tell Our Story 3,000

Property and casualty insurance companies in the United States

50

Companies on the Ward's 50 List for safety, consistency and performance

4

Rated "A" (Excellent) or better by AM Best for 115 or more years

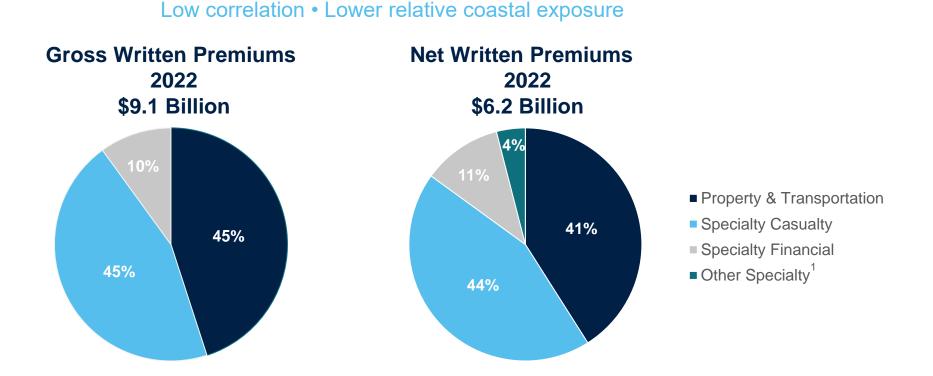
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on both lists

Great American Insurance Company is 1 of the three



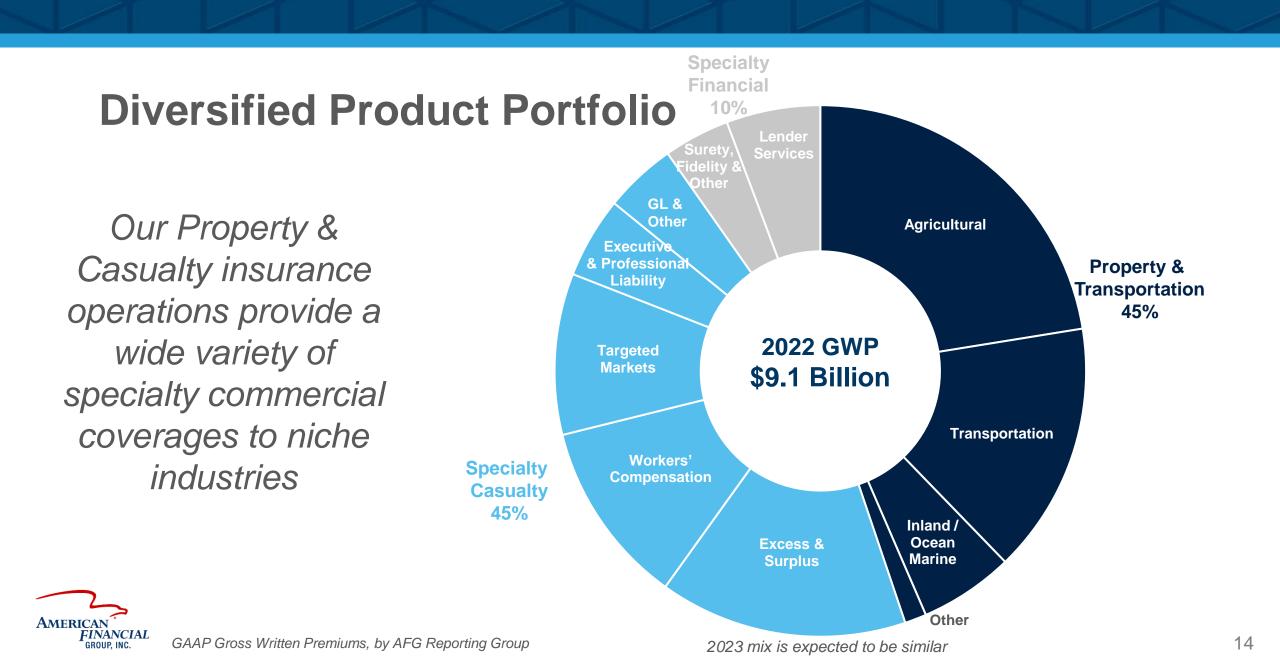
#### **Specialty Property & Casualty Premium**



In 2022, over 50% of P&C Group GWP produced by businesses with "Top 10" market rankings including: ABAIS • Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage • Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Public Entity • Trade Credit • Trucking



<sup>1</sup> Includes an internal reinsurance facility.



## **Superior Underwriting Talent**



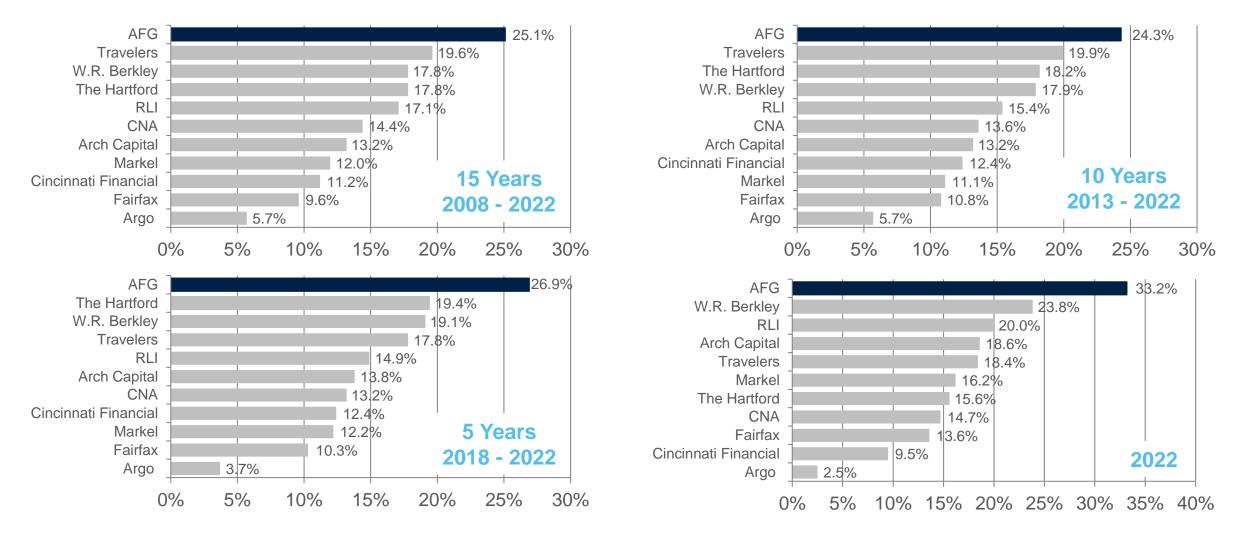
<sup>1</sup> Commercial Lines Industry based on data from AM Best's Market Segment Report – March 7, 2023.

<sup>2</sup> American Financial Group Form 10K filings.

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**FINANCIAL** 

### **Pretax Property & Casualty Returns**

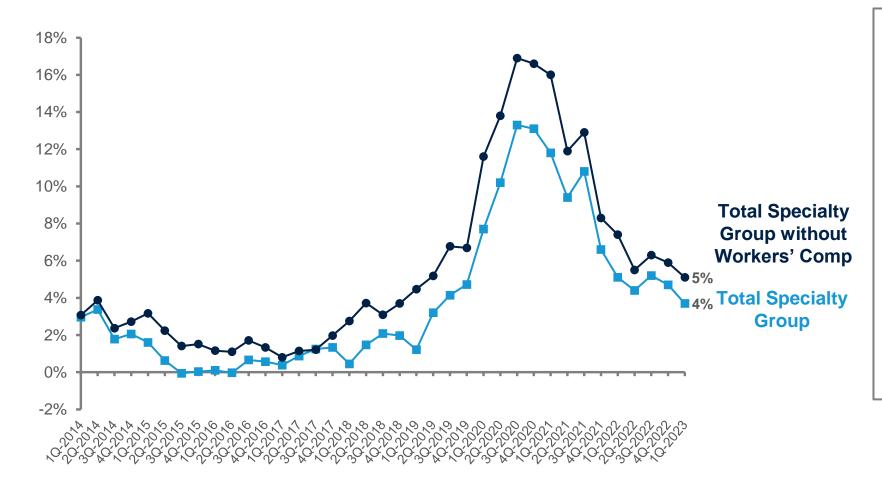




Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus. Arch, Argo and Fairfax calculations based on average common shareholders' equity.

# **Specialty P&C Pricing Trends**

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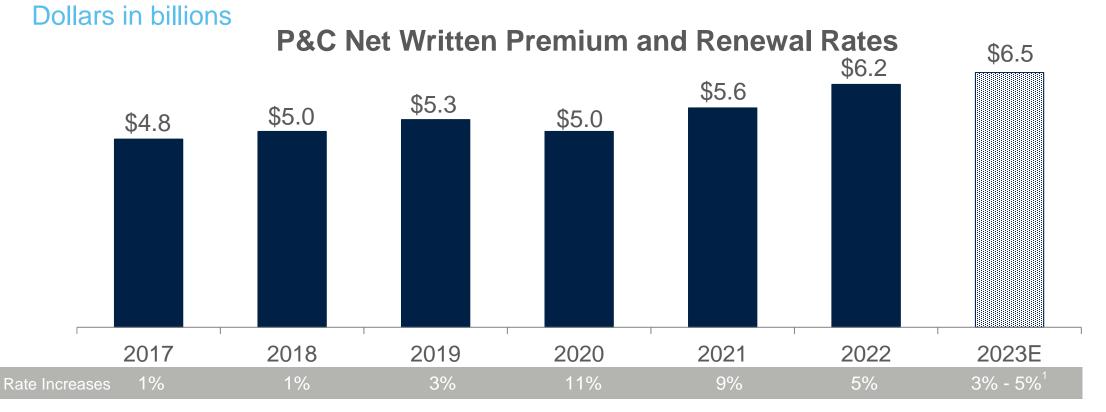


The impact of cumulative rate increases over time has generally enabled us to stay ahead of prospective loss ratio trends and helps us to feel confident in the adequacy of our reserves.

Prospective Loss Ratio Trends: Total Specialty Group 3% Specialty Excl WC 5%

For 2023, we expect renewal rates to increase between 3% and 5% in our Specialty P&C operations overall. Excluding workers' compensation, we expect renewal rate increases to be in the range of 4% to 6%.

#### **Specialty Property & Casualty Premium Growth**



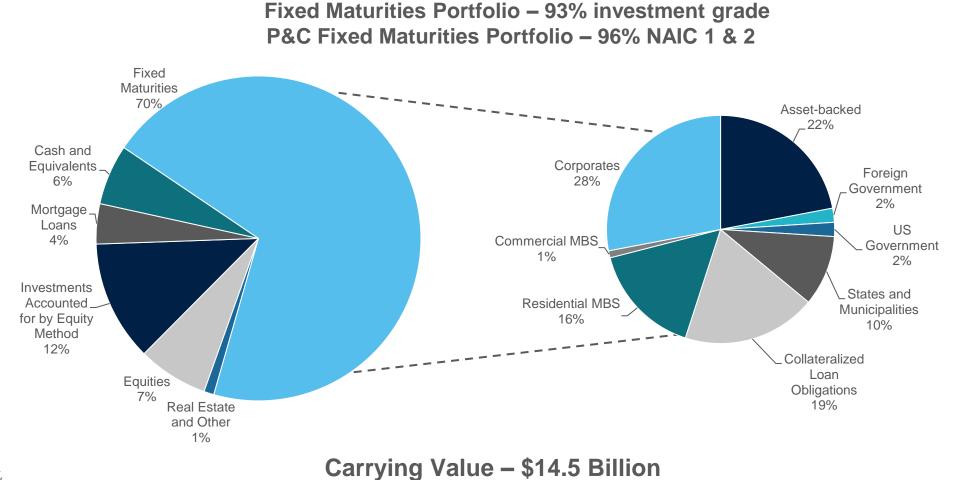
Overall Specialty P&C renewal rates increased approximately 4% in 1Q23. Excluding workers' compensation, renewal rates increased approximately 5%.

FINANCIAL<sup>1</sup> Excluding the impact of workers' compensation, overall Specialty P&C renewal rates are expected to increase in the range of 4% to 6%.

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#### **AFG Investment Portfolio**

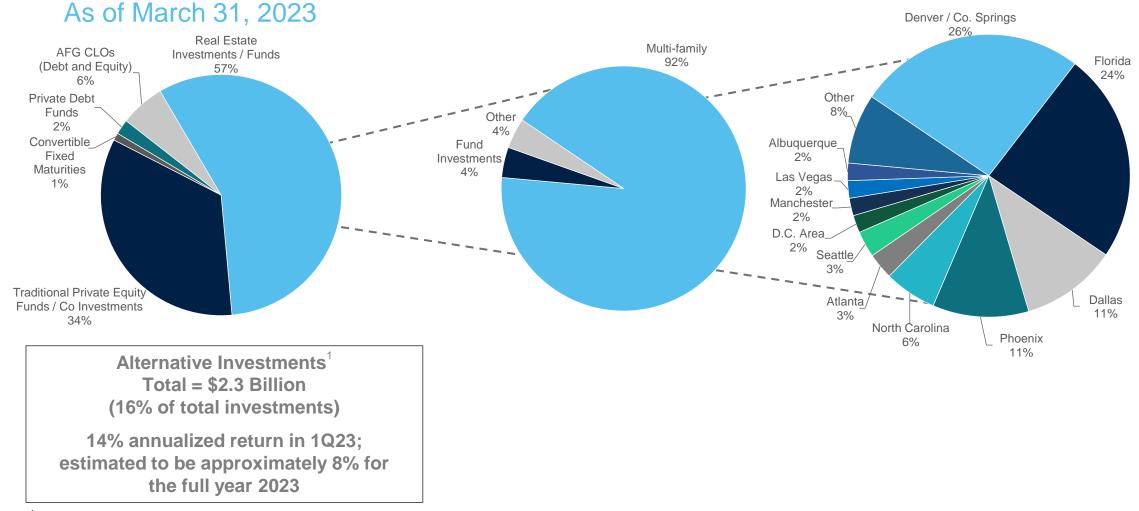
#### As of March 31, 2023



AMERICAN FINANCIAL GROUP, INC.

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#### **AFG Investment Portfolio – Alternative Investments**



<sup>1</sup> Alternative investments consist of investments accounted for using the equity method, equity securities MTM through investment income and AFG managed CLOs.

#### **Investment Portfolio Characteristics**

	P&C Portfolio 3/31/23
Approximate Duration – Fixed Maturities including cash & cash equivalents	3.0 years
Annualized yield on fixed maturity securities before investment expenses	
Quarter ended 3/31/2023:	4.40%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

Positioning & Outlook						
Short Duration – Increased duration of P&C fixed maturity portfolio in the higher interest rate environment, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 3.0 years at 3/31/2023.						
<ul> <li>Insurance company fixed maturities duration (including cash) remains short relative to liability duration.</li> </ul>						
<ul> <li>Parent company cash and short duration fixed maturities of approximately \$672 million as of March 31, 2023.</li> </ul>						
Low Cradit Dick Significant appacity for AEC to take advantage of wider						

Low Credit Risk – Significant capacity for AFG to take advantage of wider spreads offered in times of market disruption.

AFG's current reinvestment rate in its P&C fixed maturity portfolio is • approximately 5%.



#### **Limited Exposure to Banking Industry**

As of March 31, 2023 – Dollars in millions

	Fair Value	% of Inv. Portfolio	Additional Information	Supplement Page
Fixed Maturities – Banking Corporate Securities	\$ 350	2.4%	Average NAIC rating 1.6	23
Equity Securities – Banking Perpetual Preferreds	219	1.5%	Average NAIC rating 2.0	n/a
Asset Backed Securities (TruPS)	212	1.5%	100% rated NAIC 1	25
Equity Securities – Banking Common Stock and Alt. Inv.	43	0.3%		n/a
	\$ 824	5.7%		



Investor

#### Modest Exposure to Office Commercial Real Estate

#### As of March 31, 2023 – Dollars in millions

	Fair Value	% of Inv. Portfolio	Additional Information	Supplement Page
Direct Mortgage Loans - Office	\$ 58	0.4%		27
Investment accounted for using equity method (Real Estate Funds/Investments) - Office	15	0.1%		27
Real Estate - Office Building	9	0.1%		27
Total Direct Office Commercial Real Estate Exposure	\$ 82	0.6%		
Commercial Real Estate Asset Backed Securities	\$ 453	3.1%	98% rated AAA; 2% rated AA (Office only represents 9% of underlying exposure)	25
CMBS	78	0.5%	96% rated NAIC 1; 4% rated NAIC 3 (Office only represents 14% of underlying exposure)	) 21
Corporate Securities – REITs	139	1.0%	39% rated NAIC 1; 61% rated NAIC 2 (Office only represents 5% of underlying exposure)	23
Fixed Maturities with Minimal Office Exposure	\$ 670	4.6%		

Investor

### **Strong Financial Position**

#### As of March 31, 2023

		al 31, 2023	Dec 31, 2022
Capital Management <ul> <li>Above target levels for all rating agencies</li> </ul>	Principal amount of long-term debt Adjusted shareholders' equity <sup>1</sup>	\$ 1,503 4,375	\$ 1,521 4,578
<ul> <li>Excess capital approximately \$1.0 billion at March 31, 2023</li> </ul>	Total adjusted capital	\$ 5,878	\$ 6,099
<ul> <li>First quarter regular dividends = \$54 million</li> <li>Paid special dividend of \$4 per share (\$340 million)</li> </ul>	Ratio of debt to total adjusted capital <sup>2</sup>		
in February 2023	Including subordinated debt	25.6%	24.9%
<ul> <li>Repurchased 199,762 shares for approximately \$24 million during the first quarter</li> </ul>	Excluding subordinated debt	14.1%	13.9%
Long-Term Debt • No debt maturities until 2030	Common shares outstanding (millions)	85.172	85.204
<ul> <li>No borrowings under \$500 million credit line</li> </ul>	Book value per share:		
<ul> <li>Repurchased approximately \$18 million of Senior</li> </ul>	Book value per share	\$ 46.27	\$ 47.56
Notes during the first quarter	Adjusted <sup>1</sup>	51.37	53.73
Financial Strength Ratings - U.S. Based P&C Insurers (where rated)	Tangible, adjusted <sup>3</sup>	47.25	49.58
<ul> <li>A.M. Best: All companies = A+</li> </ul>	Parent company cash		
Standard & Poor's: All companies = A+	and investments	\$ 672	\$ 876
Moody's: All companies = A1		φυίΖ	φ 070

Mar 31, 2023

Dec 31, 2022



<sup>1</sup> Excludes net unrealized gains (losses) related to fixed maturity investments.

<sup>2</sup> The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding unrealized gains (losses) related to fixed maturity investments.

<sup>3</sup> Excludes net unrealized gains (losses) related to fixed maturity investments, goodwill and intangibles.

## **Intelligent Use of Excess Capital**

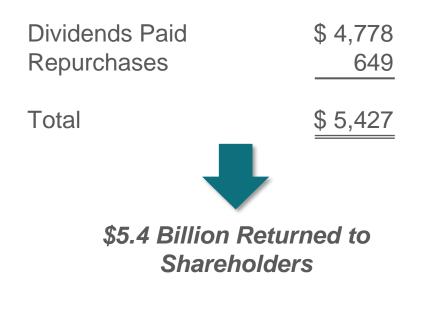
#### 2023 Capital Management

- \$4.00 per share special dividend paid in February 2023
- \$24 million in share repurchases in 1Q23
- Excess capital at March 31, 2023 approximately \$1.0 billion
- 7.4 million shares remaining in repurchase authorization as of March 31, 2023

#### 2022 Capital Management

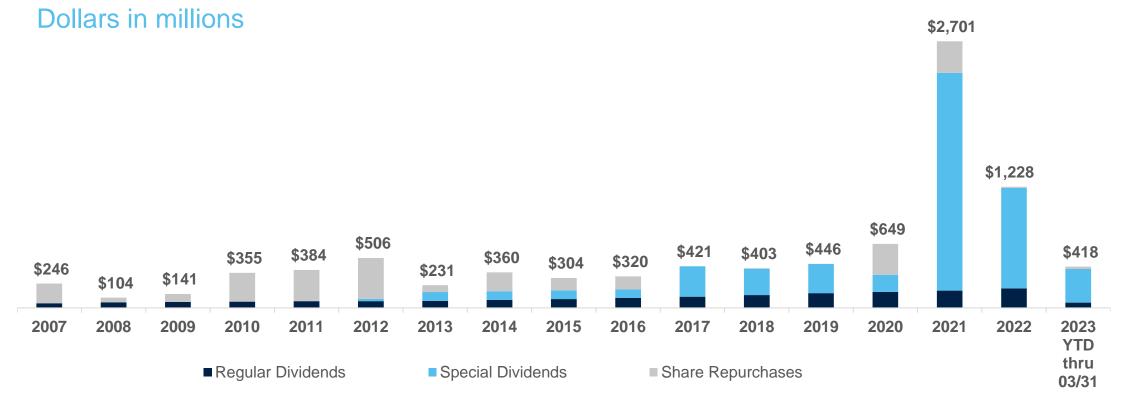
- Returned \$1.23 billion of capital to shareholders
- 12.5% increase in regular annual dividend, beginning in October 2022; 17th consecutive annual dividend increase
- Three special dividends totaling \$12.00 per share paid in 2022
- Repurchased \$11 million of AFG common shares

#### Capital Returned to Shareholders Five Years Ended 12/31/2022 (in millions)

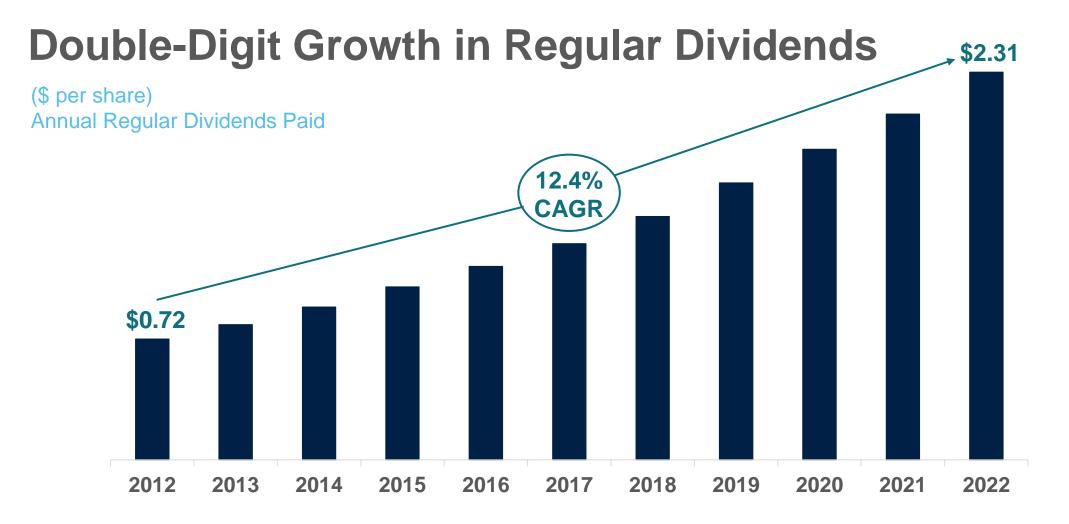




### **Balanced Approach to Capital Allocation**



AMERICAN FINANCIAL GROUP, INC. Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).





Including the \$4.00 special dividend paid in February 2023, and the \$12.00 in special dividends paid in 2022, AFG has paid \$58.05 per share in special dividends since 2012.

## **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

SASB

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming, rewarding and safe place to work and build a career Be here. Be great.
- Managing environmental risk and operating sustainably

Learn more about our corporate responsibility efforts and our Sustainability Accounting Standards Board Report at: <u>AFGinc.com/About-Us/Corporate-Social-Responsibility</u>.



#### 2023 Outlook

AFG's 2023 core net operating earnings guidance of \$11.00 - \$12.00 per share, a core return on equity of more than 20% at the midpoint<sup>1</sup>

	Updated Guidance <sup>1</sup>		Feb Guida		
	NWP Growth	Combined Ratio	NWP Growth	Combined Ratio	2022 Actual
Specialty P&C Group Overall	3% - 6%	87% – 89%	3% – 5%	86% - 88%	87.2%
Business Groups: Property & Transportation	0%-2%	90% – 93%	1% – 3%	89% – 93%	91.7%
Specialty Casualty Excluding Workers' Comp	<b>5% – 9%</b> 7% – 11%	82% - 86%	4% – 8% 6% – 10%	80% - 84%	81.2%
Specialty Financial	6% – 10%	85% – 89%	4% – 8%	83% – 87%	83.7%

#### P&C average renewal rates up 3% to 5% when compared to 2022



<sup>1</sup> Reflects an assumed return on alternative investments of 8%, an increase from the 7% return included in AFG's February guidance. This compares to 13.2% earned in 2022. This guidance also assumes an average crop year.

#### Appendix



### Financial Highlights – First Quarter 2023

#### Dollars in millions, except per share data

		Mare	ch 31,
٠	Results of Operations:	<u>2023</u>	<u>2022</u>
	<ul> <li>Core net operating earnings</li> </ul>	\$ 247	\$ 303
	<ul> <li>Core net operating earnings per share</li> </ul>	\$ 2.89	\$ 3.56
	<ul> <li>Average number of diluted shares</li> </ul>	85.4	85.2
•	Book Value per Share:	March 31, <u>2023</u>	Dec. 31, <u>2022</u>
	<ul> <li>Excluding unrealized gains related to fixed maturities</li> </ul>	\$ 51.37	\$ 53.73
	<ul> <li>Tangible, excluding unrealized gains related to fixed maturities</li> </ul>	\$ 47.25	\$ 49.58

- Capital Adequacy, Financial Condition and Liquidity:
  - Maintained capital at levels that support operations; in excess of amounts required for rating levels
  - Excess capital of approximately \$1.0 billion at March 31, 2023, including parent company cash and investments of approximately \$672 million

**Three Months Ended** 



### **Financial Highlights – 2022**

#### Dollars in millions, except per share data

- Results of Operations:
  - Core net operating earnings
  - Core net operating earnings per share
  - Average number of diluted shares
- Core Operating Return on Equity:<sup>1</sup>
  - AFG Consolidated
- Book Value per Share:
  - Excluding unrealized gains related to fixed maturities
  - Tangible, excluding unrealized gains related to fixed maturities

Twelve Months Ended December 31,							
<u>2022</u>	<u>2021</u>						
\$ 993	\$ 993						
\$ 11.63	\$ 11.59						
85.3	85.6						
<u>2022</u>	<u>2021</u>						
21.2%	18.6%						

# 21.2%

Core Operating Return on Equity

 
 Dec. 31, 2022
 Dec. 31, 2021

 \$ 53.73
 \$ 57.42

 \$ 49.58
 \$ 53.26

# 18.5%

Growth in Adj BVPS + Dividends



# **Specialty Property & Casualty Businesses**

#### **Dollars in millions**

	Net Written Premium								
	2020	<u>2021</u>	<u>2022</u>	<u>% Change</u>	<b>2023E</b> <sup>1</sup>	2023E excl. Workers' Comp			
Specialty Property & Transportation	\$ 1,887	\$ 2,157	\$ 2,515	17%	0% – 2%				
Specialty Casualty	\$ 2,304	\$ 2,540	\$ 2,728	7%	5% - 9%	7% - 11%			
Specialty Financial	\$ 604	\$ 658	\$ 711	8%	6% – 10%				
Other Specialty	<u>\$ 197</u>	<u>\$ 218</u>	<u>\$ 252</u>		n/a				
Total Specialty	\$ 4,992	\$ 5,573	\$ 6,206	11%	3% - 6%	3% - 7%			



#### **Specialty Property & Casualty Businesses**

		GAAP Combined Ratio					
	2020	2021	2022	<u>2023E<sup>1</sup></u>			
Specialty Property & Transportation	90.4%	87.1%	91.7%	90% - 93%			
Specialty Casualty	90.0%	84.3%	81.2%	82% - 86%			
Specialty Financial	91.8%	85.1%	83.7%	85% - 89%			
Total Specialty	91.3%	86.4%	87.2%	87% - 89%			



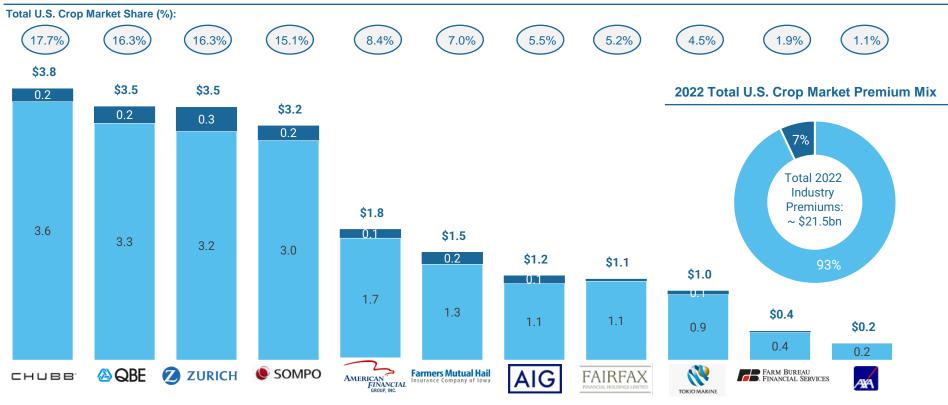
## Acquisition of Crop Risk Services (CRS)

- Under the terms of the transaction, AFG will pay AIG \$240 million in cash at closing, subject to certain closing adjustments
- AFG expects to use cash on hand to fund the acquisition and anticipates the closing to take place during the third quarter of 2023, subject to obtaining required regulatory approvals and the satisfaction of other customary closing conditions
- CRS has business in geographic regions that we view favorably and are identified as strategic areas of growth for us; this
  acquisition will allow us to expand and serve additional insureds throughout the U.S. and give us even more meaningful
  market share
- This acquisition will strengthen Great American's position as the fifth largest writer of U.S. crop insurance and the largest U.S.-owned participant in the Federal Crop Insurance Program
- The CRS book of business compliments Great American's existing crop business with corn and soybeans as the most significant insured crops and Illinois, Kansas and Indiana among the top six states for 2022 premium production for both Great American's existing crop operations and CRS



### **U.S. Crop Market – Key Players**

Multi-peril crop insurance, which accounts for > 90% of total crop insurance taken out by farmers in the U.S., is provided by a total of 14 Approved Insurance Providers. The AIPs shown on this slide account for ~ 98% of total U.S. crop premiums.

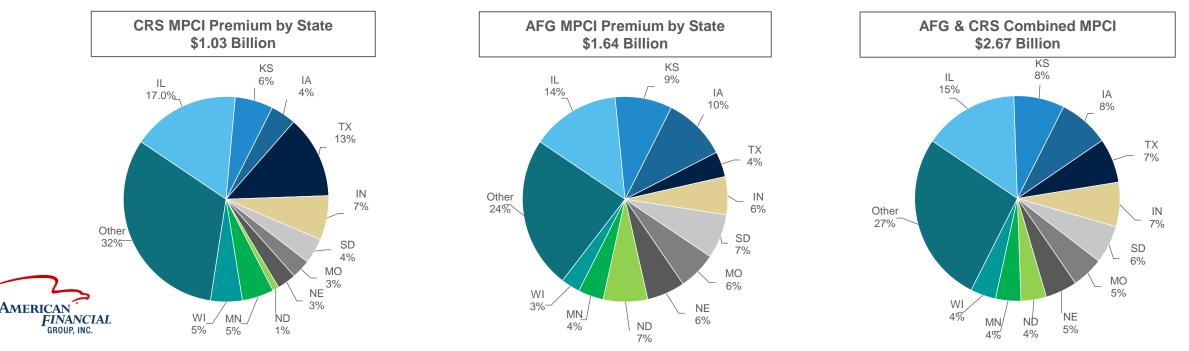


U.S. Crop Market – Top Writers (by 2022 DWP) (\$bn)



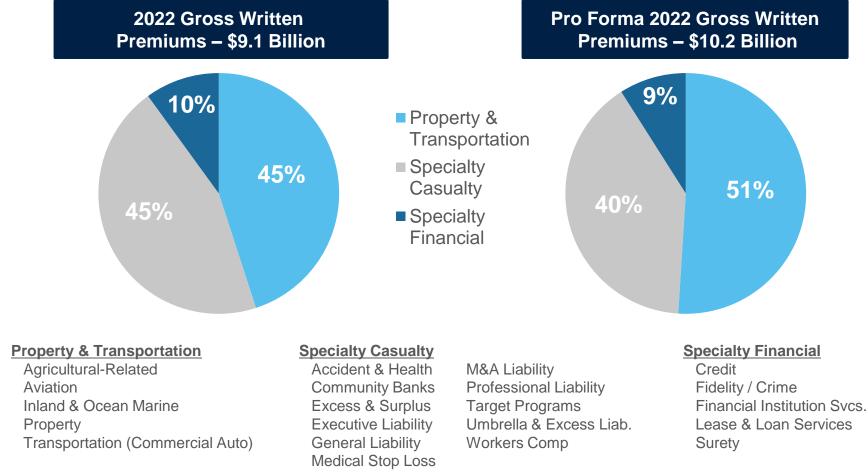
## AFG & CRS Combined MPCI Gross Written Premium by State – 2022

- On a pro forma basis, the combined MPCI gross written premium by CRS and AFG for the year ended 12/31/2022 would have been \$2.7 billion, with about half of this premium generated from the states of Illinois, Kansas, Iowa, Texas, Indiana and South Dakota.
- The CRS book of business compliments Great American's existing crop business with corn and soybeans as the most significant insured crops and Illinois, Kansas and Indiana among the top six states for 2022 premium production for both Great American's existing crop operations and CRS.



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# **Pro forma View With CRS Crop Business**





Note: On a pro forma basis (assuming AFG owned CRS for all of 2023), we estimate that the combined crop premiums of CRS and our existing crop division would represent approximately 26% of AFG's 2023 gross written premiums compared to approximately 18% for just the existing crop division.



