



Dowling & Partners Investor Meeting
November 17, 2017

## Forward Looking Statement

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, discontinued operations, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



### AFG: A Specialty Insurer

AFG's specialty insurance businesses operate under the Great American Insurance Group brand. For more than 140 years, we have provided insurance products that help businesses manage their unique financial risks and exposures and individuals save for their financial futures.

### **Market Leadership**

- Over 60% of Specialty P&C Group gross written premium produced by businesses with "top 10" market rankings
- Top 10 Fixed Annuity provider; #1 in sales of fixed-indexed annuities through financial institutions

















### **Financial Strength**

- Great American Insurance Group one of only five companies rated "A" (Excellent) or better by A.M. Best for over 100 years
- Ward's 50 List







### **Insurance Businesses**

# Property & Transportation



- Inland and Ocean Marine
- Agricultural-Related
- Aviation
- Commercial Automobile (buses, trucks)

### P&C

# Specialty Casualty



- Executive and Professional Liability
- Umbrella and Excess Liability
- Excess and Surplus
- General Liability
- M&A Liability
- Targeted Programs
- Workers' Compensation

## Specialty Financial



- Fidelity / Crime
- Surety
- Lease and Loan Services
- Financial Institution Services

### Annuity



- Fixed and Fixed-Indexed Annuities
- Sold in retail, financial institutions and education markets

\$45 Billion Investment Portfolio Managed In-House



### Building Long-Term Value for AFG Shareholders

Superior Underwriting Results

Superior Investment Deployment of Capital

VALUE CREATION

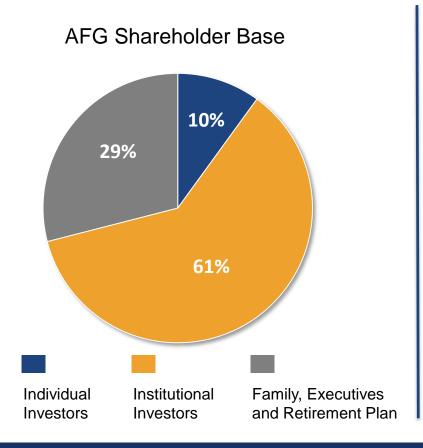
**Culture • Entrepreneurial Business Model • Incentives** 



### **Corporate Culture**



### Significant Insider Ownership



# Significant ownership by management creates strong alignment of interests with shareholders over the long term

The Lindner Family formed AFG in 1959 and continue to be significant shareholders.

### Ownership Details

- Co-CEOs / family = 25%
- Executives and Retirement Plan = 4%



#### Focusing on What We Know Best Start-up of Acquisition of Public Sector Summit Holding Southeast, Inc. Division Acquisition of Acquired Start-up of **Employers** remaining 49% of Aviation Comp NATL shares not Division **Associates** owned by AFG (ECA) Acquired all minority IPO of Infinity Sale of Start-up of Shares of Great Sale of Acquisition of Property and Medicare El Aguila American Public Sector supplement & Casualty; exit Specialty P&C Financial Lines Division critical illness renewal rights personal auto Division Resources. Inc. businesses business 1998 2003 2007 2012 2014 2016 2010 2015 2000 2005 2008 2013 Acquisitions of Acquisition of Sale of long-Start-up of Start-up of Acquisition of Strategic Farmer's Crop term care Financial Professional & amo Vanliner business Insurance Liability Institution Marketform Alliance Services Division Group Ltd. Start-up of IPO of Start-up of Great National Environmental American's Interstate Division Singapore Corporation branch Start-up of M&A Liability Start-Ups Acquisitions Dispositions Division **AMERICAN** FINANCIAL GROUP, INC.

### Intelligent Use of Excess Capital

### **2016 Capital Management**

- Paid \$1.00 per share special dividend in December 2016
- \$133 million in share repurchases (\$69.47 per share average)

### **2017 Capital Management**

- 12% increase in regular annual dividend
  - 12th consecutive annual dividend increase
  - five year CAGR in dividends ~ 12%
- Two special dividends in 2017
  - \$1.50 per share paid in May 2017
  - \$2.00 per share to be paid in November 2017
- Excess capital at 9/30/2017 \$1.1 billion
- 4.1 million shares remaining in repurchase authorization as of 11/01/2017

## Capital Returned to Shareholders Five Years Ended 12/31/2016 (in millions)

Total Repurchases	\$ 935
Dividends Paid	786

Total \$ 1,721



# \$1.7 Billion Returned to Shareholders



## Compounded Shareholder Return

As of October 31, 2017

	5 Years	10 Years
AFG	26.0%	16.4%
S&P 500 Property & Casualty Insurance Index	19.6%	9.1%
S&P 500 Life & Health Insurance Index	17.3%	3.8%
S&P Midcap Insurance	20.4%	12.2%
S&P 500	15.1%	7.5%

Price appreciation plus dividends through 10/31/17. Source: Bloomberg



### **Specialty Property & Casualty Premium**

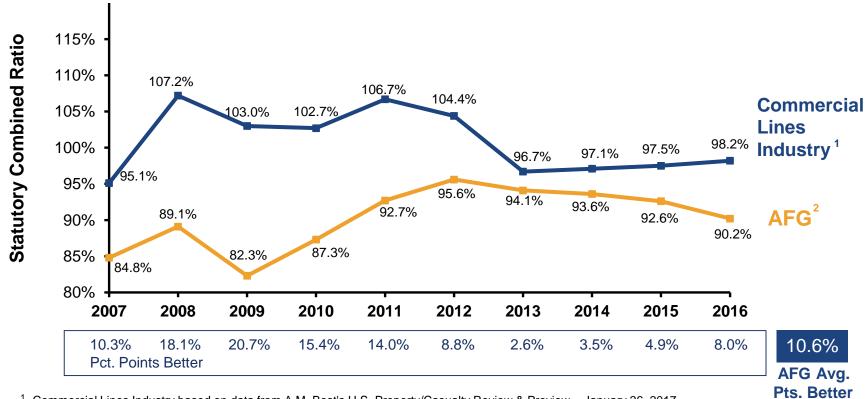
### Low correlation • Lower relative coastal exposure



Over 60% of P&C Group GWP produced by businesses with "Top 10" market rankings including:
Crop • Equine • Executive Liability • Fidelity/Crime • Financial Institution Services • FL Workers Comp •
Non-Profit/Social Services • Passenger Transportation • Surety • Trade Credit • Trucking



### **Superior Underwriting Talent**



<sup>&</sup>lt;sup>1</sup> Commercial Lines Industry based on data from A.M. Best's U.S. Property/Casualty Review & Preview – January 26, 2017.

<sup>&</sup>lt;sup>2</sup> American Financial Group Form 10K filings.

### Strong Alignment Creates Superior Underwriting Results

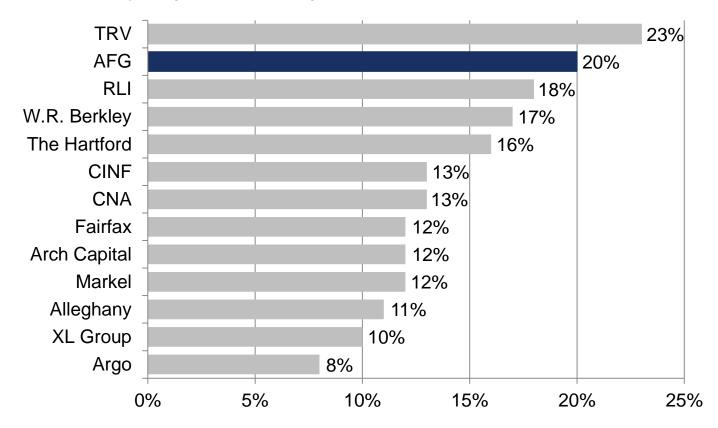
Unique incentive programs for P&C Group based on underwriting profitability

### Annual awards

- based on AY COR targets derived from ROE requirements
- paid over 2-3 years
- no rewards for volume unless COR targets are met
- claw back feature
- Long-term Incentive Compensation (LTIC) Plan
  - five year measurement period based on AY COR targets derived from ROE requirements
  - paid out over the following 4-5 years
- Business unit executives are held accountable for COR performance, not investment performance
- Attract, retain and reward key operating unit executives & officers



## Pretax Property & Casualty Returns 2012 - 2016

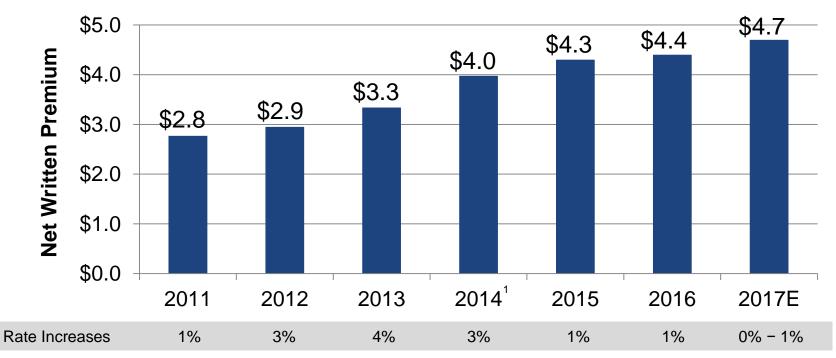


Source: Dowling & Partners

## Specialty Property & Casualty Premium Growth

Dollars in billions

### **P&C Net Written Premium and Renewal Rates**



<sup>&</sup>lt;sup>1</sup> Includes Summit premiums for nine months.



## Annuity Segment – Overview

- Significant transformation since 2009
- Record earnings, premiums and assets in 2016
- Leader in its channels
- Consumer-centric business model has generated strong statutory earnings, resulting in excess capital and significant dividend paying capacity
- Emphasis on
  - appropriate pricing in challenging and changing environment (ROEs vs. premium growth)
  - expense discipline invest wisely in people and infrastructure



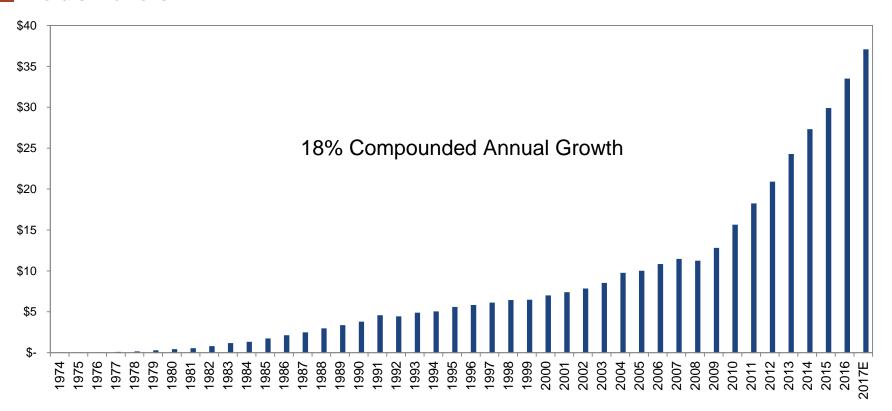
### Annuity Segment – Strengths in the Marketplace

- American Money Management Corporation skills
- Ratings and ALIRT score
- Focus on fixed and indexed annuities only
- Long history in the industry and long-term agent relationships
- Consistent crediting rate strategy
- Reputation for simple, consumer-centric products
- Low cost structure



### Growth in Annuity Segment Assets (GAAP)

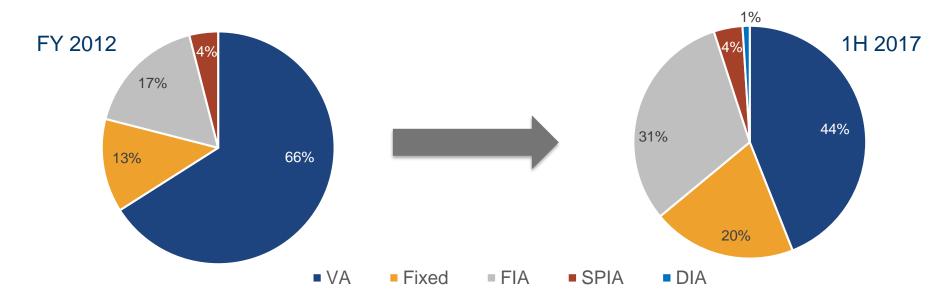
Dollars in billions



## Annuity Market Share by Product Line

Dollars in billions

Shift from Variable Annuities to Traditional Fixed and Fixed-Indexed Annuities Fixed-indexed annuity market share increased by more than 80%



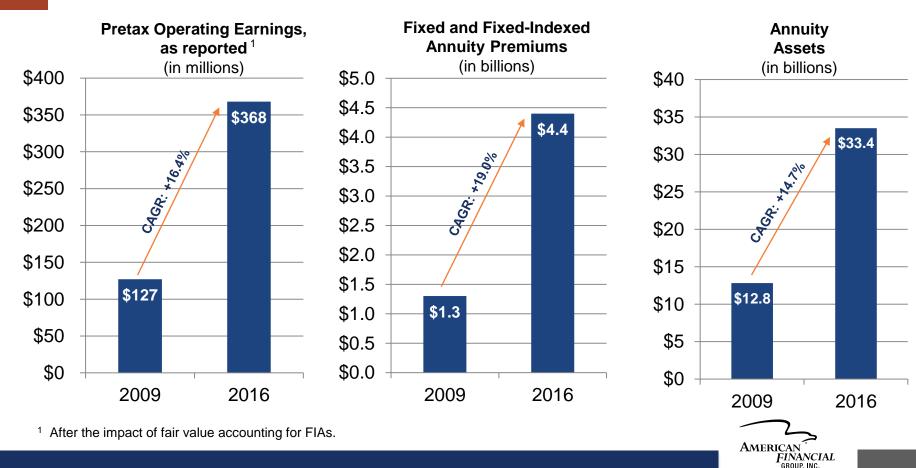


### Annuity Segment – Significant Transformation Since 2009

- Focus on core competency of fixed and fixed-indexed annuities and away from lines of business without critical mass or competitive advantage
- Nearly tripled earnings, tripled premiums, more than doubled assets
- Reduced unit costs significantly
- Significantly improved ROEs
- Ratings
  - no downgrades during recession
  - upgrades by S&P and Moody's since recession



### Growth in Annuity Earnings, Premiums and Assets



# Diversified Specialty Niche Insurance Businesses - Annuity



- Focus on fixed and fixed-indexed annuities makes use of core competency in fixed income investing
- Simple, easy to understand products
- Lower up-front commissions and bonuses, shorter surrender charge periods
- Not a significant issuer of variable annuities; accommodation product only.



### Protection From Changes in Interest Rates

As of September 30, 2017

## Protection from Rising Interest Rates

- 87% of inforce annuities have some surrender penalty
  - 64% of annuity reserves have a surrender charge of 5% or higher
    - 9% of these annuity reserves are two-tier in nature, with an average surrender charge of 14%
- Other product features that should encourage persistency or discourage lapses
  - 20% with 3%+ GMIR
  - 25% with an MVA or Longevity Rider
  - nearly 40% of new sales electing some form of trail or multi-year commission
- Asset duration shorter than liability duration by 0.5 (5.20 vs. 5.70)
- Unrealized gain in bond portfolio of \$1.2 billion (104% of book value)

## Protection from Falling Interest Rate Environment

- Ability to lower crediting rates by 88 bps on \$24 billion of reserves
- Produces extra \$216 million of pretax income
- Low upfront costs to recover (lower commissions than competitors, low or no bonuses)



### Department of Labor Rule

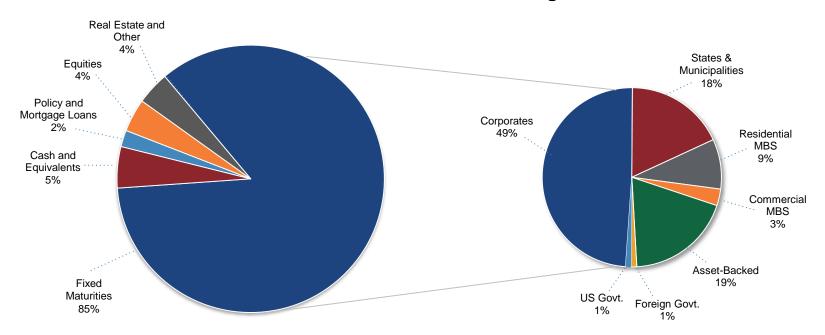
- The DOL Fiduciary Rule became effective on June 9, 2017, although the DOL delayed certain requirements until January 1, 2018.
- Insurance-only agents are able to continue selling fixed-indexed annuities through the end of 2017, provided the agent acts in the customer's best interest, makes no misleading statements and receives only reasonable compensation.
- The DOL recently released a proposal to delay full implementation until July 1, 2019. There is uncertainty as to whether the rule will take effect in its current form on that date.
- AFG's management continues to believe that full implementation is likely to cause some shortterm disruption in annuity premiums.
- AFG's management does not believe the new rule will have a material impact on AFG's results of operations.



### **AFG Investment Portfolio**

As of September 30, 2017

### Fixed Maturities Portfolio – 90% investment grade; 98% NAIC 1 & 2



Carrying Value – \$45.3 Billion



# Investment Portfolio Information and Outperformance

	Property & Casualty	Annuity & Runoff
Approximate Average Duration – Fixed Maturities as of September 30, 2017	4.0 years	5.0 years
Annualized yield on available for sale fixed maturities  Quarter ended 9/30/17:		
<ul> <li>Net of investment expenses<sup>(a)</sup></li> </ul>	3.67%	4.57%
Tax equivalent, net of investment expenses <sup>(b)</sup>	4.16%	4.57%

<sup>(</sup>a) Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

# Fixed Income Annualized Total Return Nine Years Ended 12/31/16 1

AFG	6.4%

Benchmark:

Blended Insurance Industry<sup>2</sup> 5.4%

Outperformance 1.0%

# ≈ \$2.0 Billion Total Return Outperformance

<sup>(</sup>b) Adjusts the yield on tax-exempt bonds to the fully taxable equivalent yield.

<sup>&</sup>lt;sup>1</sup> 2008-2016 time period captures the beginning of the global financial crisis.

Source: SNL. Blended Insurance Industry returns reflect actual Life & Annuity and Property & Casualty industry returns weighted by AFG's Annuity and P&C Groups' relative assets.

### 2017 Outlook – AFG

#### AFG Core Earnings Guidance \$5.90 – \$6.20 per share

	NWP Growth	Combined Ratio
Specialty P&C Group Overall	6% – 9%	94% – 95%
Business Groups:		
Property & Transportation	3% – 6%	92% – 94%
Specialty Casualty	10% – 13%	96% – 98%
Specialty Financial	2% – 5%	88% - 90%

P&C average renewal rates flat to up 1%

P&C investment income approximately 4% to 6% higher than 2016

#### **Annuity Segment:**

- Full year pretax operating earnings before impact of fair value accounting for FIAs, \$395 million to \$410 million
- Full year pretax operating earnings, as reported, \$370 million to \$390 million
- Full year annuity premiums slightly lower than the \$4.4 billion reported in 2016





**Appendix** 

## Financial Highlights

Dollars in millions, except per share amounts

		Septer	mber 30,
•	Results of Operations:	<u>2017</u>	<u>2016</u>
	<ul> <li>Core net operating earnings</li> <li>Core net operating earnings per share</li> <li>Average number of diluted shares</li> </ul>	\$ 95 \$ 1.06 90.0	\$ 134 \$ 1.51 88.5
•	Book Value per Share:	Sept 30, <u>2017</u>	Dec. 31, <u>2016</u>
	<ul> <li>Excluding unrealized gains (losses) related to fixed maturities</li> </ul>	\$ 55.08	\$ 53.11
	<ul> <li>Tangible, unrealized gains (losses) related to fixed maturities</li> </ul>	\$ 52.50	\$ 50.43

- Capital Adequacy, Financial Condition and Liquidity:
  - Maintained capital at levels that support operations; in excess of amounts required for rating levels
  - Excess capital of approximately \$1.1 billion at September 30, 2017, including parent cash of approximately \$435 million.



Three Months Ended

## Specialty Property & Casualty Businesses

Dollars in millions

	Net Written Premiums			
	<u>2015</u>	<u>2016</u>	LTM <sup>1</sup>	<u>2017E</u>
Specialty Property & Transportation	\$ 1,636	\$ 1,672	\$ 1,735	3% - 6%
Specialty Casualty	\$ 2,052	\$ 2,036	\$ 2,235	10% - 13%
Specialty Financial	\$ 540	\$ 572	\$ 594	2% - 5%
Other Specialty	\$ 99	\$ 106	\$ 109	n/a
Total Specialty	<u>\$ 4,327</u>	<u>\$ 4,386</u>	<u>\$ 4,673</u>	6% - 9%



<sup>&</sup>lt;sup>1</sup> Through 9/30/17.

## Specialty Property & Casualty Businesses

GAAP (	Comb	ined	Ratio
--------	------	------	-------

	<u>2015</u>	<u>2016</u>	9/30/2017 YTD	<u>2017E</u>
Specialty Property & Transportation	96.9%	90.0%	94.3%	92% - 94%
Specialty Casualty	92.7%	96.1%	97.1%	96% - 98%
Specialty Financial	83.1%	84.9%	90.4%	88% - 90%
Other Specialty	85.5%	91.4%	95.8%	n/a
Total Specialty	93.1%	92.3%	95.2%	94% - 95%



## Fourth Quarter 2017 Specialty Property & Casualty Updates

### **CA Wildfires**

- Estimating a pretax loss in the range of \$20 to \$25 million, net of reinsurance and inclusive of reinstatement premiums (midpoint is approximately \$0.18 per share).
- The vast majority of these losses are in our winery program (AFG's Specialty Casualty sub-segment).

### Crop

- Expecting a slightly above average crop year.
- If forecasted corn yields are realized, this will be the highest yield on record in the U.S.
- Soybean area for harvest is forecasted at a record high 89.5 million acres in the U.S.

## Debt Offering & Redemption

- On November 9<sup>th</sup>, AFG announced the registered offering of \$125 million of its 3.50% Senior Notes due August 2026 and \$240 million of its 4.50% Senior Notes due June 2047 pursuant to a reopening of its existing series of such notes.
- Company intends to use the net proceeds from this offering, plus available cash, to redeem, on December 11, 2017, all of its \$350 million aggregate outstanding principal amount of 9-7/8% Senior Notes due June 2019.
- It is expected that the redemption of the 9-7/8% Senior Notes and the issuance of the 3.50% and 4.50% Senior Notes will result in annual after-tax interest savings to AFG of \$13 million (\$0.14 per share) in 2018

## **Annuity Segment**

Dollars in millions, unless otherwise noted

	<u>2015</u>	<u>2016</u>	9/30/2017 YTD	<u>2017E</u>
Annuity Premiums	\$ 4,140	\$ 4,435	\$ 3,432	Slightly lower than 2016
Average Fixed Annuity Investments	\$ 25,174	\$ 28,223	\$ 30,919	10% to 11% growth
Average Fixed Annuity Reserves	\$ 24,898	\$ 28,146	\$ 31,141	11% to 12% growth
Pretax Operating Earnings (before impact of fair value accounting)	\$ 354	\$ 395	\$ 305	\$395 to \$410 million <sup>1</sup>
Pretax Operating Earnings, As Reported <sup>2</sup>	\$ 331 <sup>3</sup>	\$ 368	\$ 283	\$370 to \$390 million <sup>1</sup>
Net Spread Earned <sup>4</sup> (before impact of fair value accounting)	1.35%	1.39%	1.32%	1.28% to 1.32%
Net Spread Earned⁴	1.26%	1.29%	1.23%	1.21% to 1.26%



<sup>1</sup> Assumes interest rates and stock market rise moderately.

<sup>&</sup>lt;sup>2</sup> After the impact of fair value accounting related to FIAs.

<sup>&</sup>lt;sup>3</sup> The decrease in the stock market and interest rates had an unfavorable impact on earnings due to fair value accounting for FIAs.

<sup>4</sup> Calculated as Net Spread Earned excluding the impact of fair value accounting for FIAs, offset by the estimated related adjustments to amortization of deferred sales inducements and deferred policy acquisition costs.

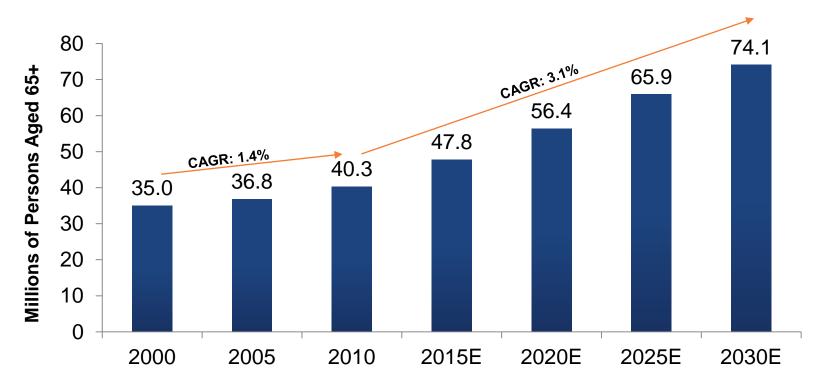
## Snapshot of Current AFG Annuity Segment Sales

- Target market = middle and mass affluent baby boomers (not high wealth clients)
- Average single premium policy size ~\$100,000
- Approximately 85% of 2016 sales were FIA
- About 50% of 2016 sales were qualified / IRA
- Almost 20% of new FIA premiums have riders
- Almost 40% of sales have some form of "non-heaped" commissions
- Each product is priced to its own risk-adjusted return target, 12% in aggregate



### U.S. Growth in Persons Aged 65+

Population in millions

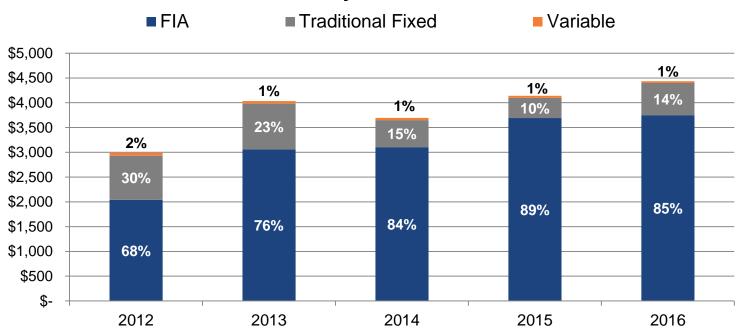


Source: U.S. Census Bureau, 2014 National Projections.

## **Annuity Product Snapshot**

**Dollars** in millions

### **Premiums by Product Line**

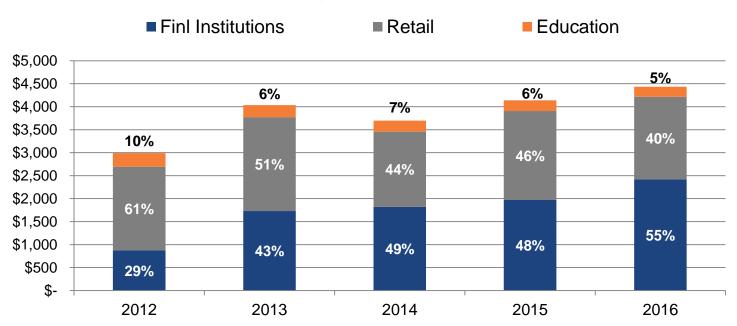




## Annuity Product Snapshot (continued)

Dollars in millions

### **Premiums by Distribution Channel**

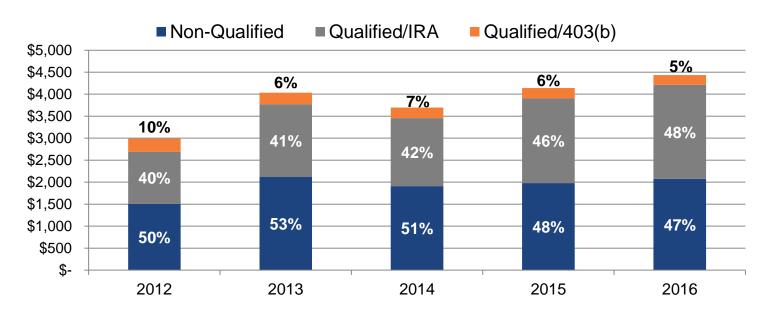




## Annuity Product Snapshot (continued)

Dollars in millions

### **Premiums by Tax Qualification Type**





## Annuity Sales by Type

For three months ended September 30, 2017

